

**Social Care & Health Scrutiny Report**  
**Budget Monitoring as at 31st December 2017 - Summary**

| Division              | Working Budget       |                 |                                   |               | Forecasted           |                 |                                   |               | Dec 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 | Oct 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 |
|-----------------------|----------------------|-----------------|-----------------------------------|---------------|----------------------|-----------------|-----------------------------------|---------------|---|---|
|                       | Expenditure<br>£'000 | Income<br>£'000 | Net non-<br>controllable<br>£'000 | Net<br>£'000  | Expenditure<br>£'000 | Income<br>£'000 | Net non-<br>controllable<br>£'000 | Net<br>£'000  |   |   |
| <b>Adult Services</b> |                      |                 |                                   |               |                      |                 |                                   |               |   |   |
| Older People          | 51,272               | -18,128         | 2,216                             | 35,360        | 51,206               | -17,937         | 2,216                             | 35,486        | 126   | 373   |
| Physical Disabilities | 6,085                | -732            | 74                                | 5,427         | 5,963                | -723            | 74                                | 5,314         | -113  | 28  |
| Learning Disabilities | 31,263               | -8,550          | 1,199                             | 23,912        | 31,731               | -8,517          | 1,199                             | 24,413        | 501   | 440   |
| Mental Health         | 9,355                | -3,463          | 125                               | 6,016         | 9,317                | -3,457          | 125                               | 5,985         | -31   | 33  |
| Support               | 5,910                | -2,895          | 799                               | 3,814         | 5,934                | -2,907          | 799                               | 3,826         | 12  | -0  |
| <b>GRAND TOTAL</b>    | <b>103,885</b>       | <b>-33,768</b>  | <b>4,413</b>                      | <b>74,530</b> | <b>104,152</b>       | <b>-33,541</b>  | <b>4,413</b>                      | <b>75,024</b> | <b>494</b>  | <b>874</b>  |

## Social Care & Health Scrutiny Report

### Budget Monitoring as at 31st December 2017 - Main Variances

| Division                                | Working Budget       |                 | Forecasted           |                 | Dec 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 | Notes  | Oct 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 |
|---|----------------------|-----------------|----------------------|-----------------|---|--|---|
|   | Expenditure<br>£'000 | Income<br>£'000 | Expenditure<br>£'000 | Income<br>£'000 |   |  |   |
| <b>Adult Services</b>                   |                      |                 |                      |                 |   |  |   |
| <b>Older People</b>                     |                      |                 |                      |                 |   |  |   |
| Older People - Commissioning            | 3,115                | -103            | 2,975                | -100            | -138  | Staff vacancies  | -38   |
| Older People - Private/ Vol Homes       | 18,934               | -8,851          | 19,271               | -8,799          | 389   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 400   |
| Older People - LA Home Care             | 5,133                | 0               | 4,927                | 0               | -207  | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall  | -177  |
| Older People - Direct Payments          | 614                  | 0               | 808                  | 0               | 194   | Direct Payments increasing across all client group linked to promoting independence  | 107   |
| Older People - Private Home Care        | 9,210                | -2,201          | 9,145                | -2,201          | -65   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 59  |
| Older People - Careline                 | 1,192                | -1,461          | 1,256                | -1,461          | 63  | Additional staffing costs in respect of new Information, Advice & Assistance requirement of the Social Services & Wellbeing Act (SSWBA); reduction in income due to other local authorities reducing support in this area                                  | 92  |
| Older People - Enablement               | 2,358                | -800            | 2,041                | -688            | -204  | Staff vacancies - recruitment issues being addressed.  | -183  |
| Older People - Day Services             | 1,049                | -65             | 1,116                | -62             | 70  | Additional packages of care.   | 67  |
| <b>Physical Disabilities</b>            |                      |                 |                      |                 |   |  |   |
| Phys Dis - Commissioning & OT Services  | 606                  | -80             | 568                  | -80             | -39   | Staff vacancies  | -27   |
| Phys Dis - Private/Vol Homes            | 575                  | -114            | 526                  | -105            | -39   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | -88   |
| Phys Dis - Group Homes/Supported Living | 1,379                | -118            | 1,331                | -118            | -47   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall  | 105   |
| Phys Dis - Community Support            | 90                   | 0               | 149                  | 0               | 59  | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall  | 63  |
| Phys Dis - Direct Payments              | 1,875                | 0               | 1,833                | 0               | -42   | Client led demand  | -30   |

**Social Care & Health Scrutiny Report**  
**Budget Monitoring as at 31st December 2017 - Main Variances**

| Division                                 | Working Budget       |                 | Forecasted           |                 | Dec 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 | Notes  | Oct 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 |
|--|----------------------|-----------------|----------------------|-----------------|---|--|---|
|  | Expenditure<br>£'000 | Income<br>£'000 | Expenditure<br>£'000 | Income<br>£'000 |   |  |   |
| <b>Learning Disabilities</b>             |                      |                 |                      |                 |   |  |   |
| Learn Dis - Employment & Training        | 2,412                | -846            | 2,301                | -613            | 122   | Reduction in Department for Work and Pensions grant for Workchoice programme due to changes in terms and conditions of funding.  | 111   |
| Learn Dis - Commissioning                | 901                  | 0               | 874                  | 0               | -27   | Staff vacancies  | -19   |
| Learn Dis - Private/Vol Homes            | 9,828                | -3,232          | 10,139               | -3,430          | 113   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 127   |
| Learn Dis - Direct Payments              | 1,506                | 0               | 1,611                | 0               | 105   | Direct Payments increasing across all client group linked to promoting independence  | 37  |
| Learn Dis - Group Homes/Supported Living | 6,145                | -1,007          | 6,394                | -1,007          | 248   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 216   |
| Learn Dis - Day Services                 | 3,152                | -317            | 3,159                | -271            | 54  | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 38  |
| Learn Dis - Transition Service           | 509                  | 0               | 426                  | 0               | -83   | Staff vacancies  | -78   |
| Learn Dis - Adult Placement/Shared Lives | 2,817                | -2,175          | 2,836                | -2,224          | -29   | Staff vacancies  | -12   |
| <b>Mental Health</b>                     |                      |                 |                      |                 |   |  |   |
| M Health - Substance Misuse Team         | 330                  | -142            | 293                  | -142            | -38   | Staff vacancies  | -15   |
| <b>Other Variances - Adult Services</b>  |                      |                 |                      |                 | 37  |  | 122   |
| <b>Grand Total</b>                       |                      |                 |                      |                 | <b>494</b>  |  | <b>874</b>  |

**Social Care & Health Scrutiny Report**  
**Budget Monitoring as at 31st December 2017 - Detail Monitoring**

| Division                                | Working Budget       |                 |                                   |               | Forecasted           |                 |                                   |               | Dec 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 | Notes  | Oct 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 |
|---|----------------------|-----------------|-----------------------------------|---------------|----------------------|-----------------|-----------------------------------|---------------|---|--|---|
|   | Expenditure<br>£'000 | Income<br>£'000 | Net non-<br>controllable<br>£'000 | Net<br>£'000  | Expenditure<br>£'000 | Income<br>£'000 | Net non-<br>controllable<br>£'000 | Net<br>£'000  |   |  |   |
| <b>Adult Services</b>                   |                      |                 |                                   |               |                      |                 |                                   |               |   |  |   |
| <b>Older People</b>                     |                      |                 |                                   |               |                      |                 |                                   |               |   |  |   |
| Older People - Commissioning            | 3,115                | -103            | 348                               | 3,360         | 2,975                | -100            | 348                               | 3,222         | -138  | Staff vacancies  | -38   |
| Older People - LA Homes                 | 7,049                | -4,201          | 750                               | 3,597         | 7,028                | -4,174          | 750                               | 3,604         | 6   |  | 16  |
| Older People - Private/ Vol Homes       | 18,934               | -8,851          | 75                                | 10,158        | 19,271               | -8,799          | 75                                | 10,547        | 389   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 400   |
| Older People - Private Day Care         | 14                   | 0               | 0                                 | 14            | 25                   | 0               | 0                                 | 25            | 11  |  | 16  |
| Older People - Extra Care               | 738                  | 0               | 4                                 | 743           | 763                  | 0               | 4                                 | 767           | 24  |  | 18  |
| Older People - LA Home Care             | 5,133                | 0               | 216                               | 5,349         | 4,927                | 0               | 216                               | 5,142         | -207  | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall  | -177  |
| Older People - MOW's                    | 317                  | -169            | 12                                | 160           | 325                  | -169            | 12                                | 168           | 8   |  | 0   |
| Older People - Direct Payments          | 614                  | 0               | 1                                 | 615           | 808                  | 0               | 1                                 | 809           | 194   | Direct Payments increasing across all client group linked to promoting independence  | 107   |
| Older People - Grants                   | 420                  | -176            | 2                                 | 246           | 398                  | -176            | 2                                 | 224           | -22   |  | -2  |
| Older People - Private Home Care        | 9,210                | -2,201          | 157                               | 7,165         | 9,145                | -2,201          | 157                               | 7,100         | -65   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 59  |
| Older People - Ssmms                    | 1,129                | -101            | 267                               | 1,295         | 1,131                | -106            | 267                               | 1,292         | -3  |  | -0  |
| Older People - Careline                 | 1,192                | -1,461          | 192                               | -77           | 1,256                | -1,461          | 192                               | -13           | 63  | Additional staffing costs in respect of new Information, Advice & Assistance requirement of the Social Services & Wellbeing Act (SSWBA); reduction in income due to other local authorities reducing support in this area                                  | 92  |
| Older People - Enablement               | 2,358                | -800            | 59                                | 1,617         | 2,041                | -688            | 59                                | 1,413         | -204  | Staff vacancies - recruitment issues being addressed.  | -183  |
| Older People - Day Services             | 1,049                | -65             | 134                               | 1,118         | 1,116                | -62             | 134                               | 1,187         | 70  | Additional packages of care.   | 67  |
| <b>Older People Total</b>               | <b>51,272</b>        | <b>-18,128</b>  | <b>2,216</b>                      | <b>35,360</b> | <b>51,206</b>        | <b>-17,937</b>  | <b>2,216</b>                      | <b>35,486</b> | <b>126</b>  |  | <b>373</b>  |
| <b>Physical Disabilities</b>            |                      |                 |                                   |               |                      |                 |                                   |               |   |  |   |
| Phys Dis - Commissioning & OT Services  | 606                  | -80             | 28                                | 554           | 568                  | -80             | 28                                | 515           | -39   | Staff vacancies  | -27   |
| Phys Dis - Private/Vol Homes            | 575                  | -114            | 1                                 | 462           | 526                  | -105            | 1                                 | 423           | -39   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | -88   |
| Phys Dis - Group Homes/Supported Living | 1,379                | -118            | 6                                 | 1,266         | 1,331                | -118            | 6                                 | 1,219         | -47   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall  | 105   |

**Social Care & Health Scrutiny Report**  
**Budget Monitoring as at 31st December 2017 - Detail Monitoring**

| Division                                 | Working Budget       |                 |                                   |              | Forecasted           |                 |                                   |              | Dec 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 | Notes  | Oct 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 |
|--|----------------------|-----------------|-----------------------------------|--------------|----------------------|-----------------|-----------------------------------|--------------|---|--|---|
|  | Expenditure<br>£'000 | Income<br>£'000 | Net non-<br>controllable<br>£'000 | Net<br>£'000 | Expenditure<br>£'000 | Income<br>£'000 | Net non-<br>controllable<br>£'000 | Net<br>£'000 |   |  |   |
| Phys Dis - Community Support             | 90                   | 0               | 0                                 | 90           | 149                  | 0               | 0                                 | 149          | 59  | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall  | 63  |
| Phys Dis - Private Home Care             | 424                  | 0               | 0                                 | 424          | 424                  | 0               | 0                                 | 424          | 0   |  | 0   |
| Phys Dis - Aids & Equipment              | 984                  | -419            | 36                                | 601          | 975                  | -419            | 36                                | 592          | -9  |  | 2   |
| Phys Dis - Grants                        | 144                  | 0               | 0                                 | 144          | 148                  | 0               | 0                                 | 148          | 4   |  | 4   |
| Phys Dis - Direct Payments               | 1,875                | 0               | 3                                 | 1,878        | 1,833                | 0               | 3                                 | 1,836        | -42   | Client led demand  | -30   |
| Phys Dis - Manual Handling               | 8                    | 0               | 0                                 | 8            | 8                    | 0               | 0                                 | 8            | 0   |  | 0   |
| <b>Physical Disabilities Total</b>       | <b>6,085</b>         | <b>-732</b>     | <b>74</b>                         | <b>5,427</b> | <b>5,963</b>         | <b>-723</b>     | <b>74</b>                         | <b>5,314</b> | <b>-113</b>   |  | <b>28</b>   |
| <b>Learning Disabilities</b>             |                      |                 |                                   |              |                      |                 |                                   |              |   |  |   |
| Learn Dis - Employment & Training        | 2,412                | -846            | 246                               | 1,813        | 2,301                | -613            | 246                               | 1,934        | 122   | Reduction in Department for Work and Pensions grant for Workchoice programme due to changes in terms and conditions of funding.  | 111   |
| Learn Dis - Commissioning                | 901                  | 0               | 50                                | 951          | 874                  | 0               | 50                                | 924          | -27   | Staff vacancies  | -19   |
| Learn Dis - Private/Vol Homes            | 9,828                | -3,232          | 16                                | 6,611        | 10,139               | -3,430          | 16                                | 6,724        | 113   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 127   |
| Learn Dis - Direct Payments              | 1,506                | 0               | 0                                 | 1,506        | 1,611                | 0               | 0                                 | 1,611        | 105   | Direct Payments increasing across all client group linked to promoting independence  | 37  |
| Learn Dis - Group Homes/Supported Living | 6,145                | -1,007          | 10                                | 5,149        | 6,394                | -1,007          | 10                                | 5,397        | 248   | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 216   |
| Learn Dis - Adult Respite Care           | 943                  | -812            | 91                                | 223          | 926                  | -812            | 91                                | 205          | -17   | Staff vacancies  | -18   |
| Learn Dis - Home Care Service            | 145                  | 0               | 0                                 | 145          | 145                  | 0               | 0                                 | 145          | 0   |  | 36  |
| Learn Dis - Day Services                 | 3,152                | -317            | 336                               | 3,170        | 3,159                | -271            | 336                               | 3,224        | 54  | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 38  |
| Learn Dis - Transition Service           | 509                  | 0               | 56                                | 565          | 426                  | 0               | 56                                | 483          | -83   | Staff vacancies  | -78   |
| Learn Dis - Community Support            | 2,302                | -140            | 5                                 | 2,167        | 2,318                | -141            | 5                                 | 2,182        | 15  | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 4   |
| Learn Dis - Grants                       | 222                  | -20             | 7                                 | 208          | 222                  | -20             | 7                                 | 209          | 1   |  | -0  |

**Social Care & Health Scrutiny Report**  
**Budget Monitoring as at 31st December 2017 - Detail Monitoring**

| Division  | Working Budget       |                 |                                   |               | Forecasted           |                 |                                   |               | Dec 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 | Notes  | Oct 2017<br>Forecasted<br>Variance for<br>Year<br>£'000 |
|---|----------------------|-----------------|-----------------------------------|---------------|----------------------|-----------------|-----------------------------------|---------------|---|--|---|
|   | Expenditure<br>£'000 | Income<br>£'000 | Net non-<br>controllable<br>£'000 | Net<br>£'000  | Expenditure<br>£'000 | Income<br>£'000 | Net non-<br>controllable<br>£'000 | Net<br>£'000  |   |  |   |
| Learn Dis - Adult Placement/Shared Lives          | 2,817                | -2,175          | 64                                | 706           | 2,836                | -2,224          | 64                                | 677           | -29   | Staff vacancies  | -12   |
| Learn Dis/M Health - Ssmss                        | 382                  | 0               | 317                               | 699           | 383                  | 0               | 317                               | 700           | 0   |  | -0  |
| <b>Learning Disabilities Total</b>                | <b>31,263</b>        | <b>-8,550</b>   | <b>1,199</b>                      | <b>23,912</b> | <b>31,731</b>        | <b>-8,517</b>   | <b>1,199</b>                      | <b>24,413</b> | <b>501</b>  |  | <b>440</b>  |
| <b>Mental Health</b>                              |                      |                 |                                   |               |                      |                 |                                   |               |   |  |   |
| M Health - Commissioning                          | 849                  | -69             | 50                                | 830           | 833                  | -69             | 50                                | 813           | -16   |  | -3  |
| M Health - Private/Vol Homes                      | 6,418                | -2,943          | 9                                 | 3,484         | 6,419                | -2,943          | 9                                 | 3,485         | 1   |  | 6   |
| M Health - Group Homes/Supported Living           | 601                  | -189            | 0                                 | 412           | 599                  | -189            | 0                                 | 410           | -2  |  | 1   |
| M Health - Direct Payments                        | 136                  | 0               | 0                                 | 136           | 140                  | 0               | 0                                 | 140           | 4   |  | 0   |
| M Health - Community Support                      | 698                  | -110            | 2                                 | 590           | 718                  | -110            | 2                                 | 609           | 19  | Work continuing to promote independent living and reduce cost of care packages accordingly. Performance data shows downward trend overall, however the efficiency target will be met slower than anticipated whilst being largely offset by other savings. | 44  |
| M Health - Day Services                           | 226                  | -10             | 39                                | 255           | 221                  | -4              | 39                                | 256           | 0   |  | 0   |
| M Health - Private Home Care                      | 96                   | 0               | 0                                 | 96            | 96                   | 0               | 0                                 | 96            | 0   |  | -0  |
| M Health - Substance Misuse Team                  | 330                  | -142            | 26                                | 214           | 293                  | -142            | 26                                | 176           | -38   | Staff vacancies  | -15   |
| <b>Mental Health Total</b>                        | <b>9,355</b>         | <b>-3,463</b>   | <b>125</b>                        | <b>6,016</b>  | <b>9,317</b>         | <b>-3,457</b>   | <b>125</b>                        | <b>5,985</b>  | <b>-31</b>  |  | <b>33</b>   |
| <b>Support</b>                                    |                      |                 |                                   |               |                      |                 |                                   |               |   |  |   |
| Departmental Support                              | 1,816                | -146            | 595                               | 2,266         | 1,838                | -154            | 595                               | 2,279         | 13  |  | -0  |
| Performance, Analysis & Systems                   | 268                  | -23             | 0                                 | 246           | 268                  | -23             | 0                                 | 245           | -0  |  | -0  |
| Adult Safeguarding & Commissioning Team           | 1,181                | 0               | 133                               | 1,314         | 1,181                | 0               | 133                               | 1,314         | -0  |  | -0  |
| Regional Collaborative                            | 1,138                | -1,122          | 0                                 | 16            | 1,138                | -1,122          | 0                                 | 16            | 0   |  | 0   |
| Holding Acc-Transport                             | 1,506                | -1,605          | 71                                | -28           | 1,509                | -1,608          | 71                                | -28           | -0  |  | 0   |
| <b>Support Total</b>                              | <b>5,910</b>         | <b>-2,895</b>   | <b>799</b>                        | <b>3,814</b>  | <b>5,934</b>         | <b>-2,907</b>   | <b>799</b>                        | <b>3,826</b>  | <b>12</b>   |  | <b>-0</b>   |
| <b>TOTAL FOR SOCIAL CARE &amp; HEALTH SERVICE</b> | <b>103,885</b>       | <b>-33,768</b>  | <b>4,413</b>                      | <b>74,530</b> | <b>104,152</b>       | <b>-33,541</b>  | <b>4,413</b>                      | <b>75,024</b> | <b>494</b>  |  | <b>874</b>  |